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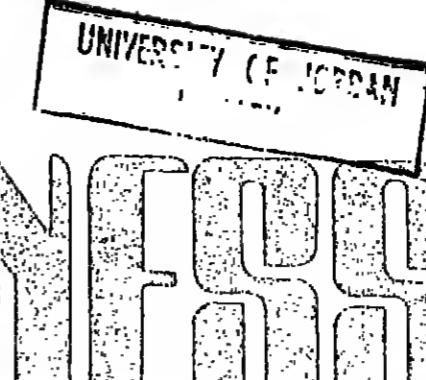
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# NATIONAL BUSINESS REVIEW

Volume 9, No. 37 (Issue 354) October 3, 1979



## Cash for cover to tighten brokers' credit

by Rac Mazengarb

In a move to counter what they believe might be "illegal trading" in the market by some unregistered insurance brokers, some large New Zealand insurance companies have taken steps to tighten up their credit systems.

At the same time, with today's high-interest rates making credit an expensive commodity, questions could be asked about the validity of the traditional 80-day credit facility offered by underwriters to brokers for premium payments.

"We won't take any more risk without cash for cover", one member of the industry said, referring to his own company.

He pointed out that brokers have been able to secure what amounts to free insurance simply by going from one insurance company to the next.

The broker can hold back premiums for some months, gaining interest on that money. If during that time there is a claim on the policy, the premiums are paid over; if there is no claim, some excuse can be given and the policy cancelled.

In effect, the insurance company has carried the risk for the intervening months for nothing.

The broker could then move on to another insurance

company and play the game over again ... and again.

It is not clear to what extent credit facilities are being abused.

One senior insurance executive said some policies had been cancelled in what he described as "euphoric circumstances".

"We had not received any premiums; people may have thought they were insured, when they were not", he said.

But it is known that brokers play the money market with premium monies before handing them on to the insurance companies. There is nothing to stop them.

But some industry members believe insurance companies may be carrying risks they are not paid to carry.

They point out that in some cases this may be the fault of the person requiring the insurance and not the broker, except in so far as he is too casual in his dealings.

The Auckland branch of the Insurance Council is said to be aware that some insurance companies are adopting a hard line on credit arrangements.

If brokers don't pay up on time, at least one insurance company is prepared to contact the clients direct, with the message: "If you think you are insured with us, you are not. Please complete the enclosed proposal form and post it with payment direct to our office".

If the client has already paid a premium to his broker he will be asking for an explanation.

Brokers should pay premiums to the underwriters within 80 days.

The 80-day credit arrangement stems from 1958.

Questioned about other

practices which could be

carried out in abuse of the

present credit system, Hogan

said that without tight controls

on the industry there are

bound to be "areas of doubt".

This was one major reason

the CIB should have

legislation.

"We have pieced before the Minister our proposals", he said, pointing out the initiative had come from the brokers themselves.

"Such is the present state of

the market that a guy can get

himself a couple of agencies

and call himself a broker", he said.

"It's a shame we need

Government Interforce, but

it is a question of protecting

the interests of the insuring

public", he said.

abandoned, or at least markedly reduced.

Insurance companies would reap the benefits of prompt payment through their own investment programmes.

Gains through interest earned on the premium income could be passed on to the consumer through lower premiums.

Hogan said he believed this would be tough on brokers, especially if they found difficulty getting premiums in on time.

Hogan said some brokers paid the underwriters before receiving the money from the insured, carrying the credit risks themselves.

But insurance companies might have allowed their credit controls to drift beyond the 80-day period.

Hogan said the credit agreement was enforceable, but it was up to the individual company to take the matter up with the broker.

If the broker still failed to pay, the Insurance Council — responsible for the registration of brokers — could deregister that broker.

"But it would have to be a situation approaching defalcation", Hogan said.

It was common for some brokers to negotiate a longer terms with insurance companies where clients were tardy over premium payments.

Those companies would carry the risk in the meantime.

Hogan admitted brokers were playing the money market, just as insurance companies did — but didn't other groups such as travel agents? he asked.

It has been suggested that in times of high interest rates, the 80-day credit period should be

extended as possible.

The company will hire a researcher to select 100 competitors with a keen cryptographic bent. Price said the show would steer clear of the "money or the bag" type of giveaway show. Instead the programme would be of a "more thoughtful nature", he said.

"We want to prove that private enterprise can make viable alternative programmes", he said. He added that Vid-Com had other programme ideas in the pipeline.

The series is due for delivery at the beginning of Television New Zealand's new schedule in mid-February.

### Inside:

RECENT inter-company deals also questions about the way in which shares are sold in this country. Peter V O'Brien looks at the small investor's exclusion from these deals — Page 12.

FALLING sales are sending New Zealand's Anchor butter in search of the cream of the British market. John Draper reports from London that Anchor is subtly changing its image — Page 10.

MUCH confusion has surrounded this year's opening to the wage round. Colin James sorts it out. — Pages 16, 17, 21.

WITH inflation heading toward the 18 per cent mark, the public might start questioning the value of life insurance as an investment. Warren Berryman explains — Page 27.



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BRIAN TALBOYS ... most biased film.



HUGH TEMPLETON ... the slasher.

## Will the Liberals in Cabinet stand up?

by Colin James

WE USED to have consensus politics, maligned, grumbled at, uninspiring, but rather cosy. Now we have vindictive politics.

I refer to the removal of Corso's Government grant and tax-deductibility status.

This will probably mean that Corso will spend less on overseas aid — unless spite begets spite among anti-national do-gooders.

Any reduction of overseas aid can hardly be a reason for dancing in the streets.

New Zealand's official performance is disgraceful. With that special brand of selfishness that seems to characterise colonists and ex-colonists, we gave through our Government last year only 0.34 per cent of our gross national product in "official development assistance" — \$53 million.

This is half the 0.7 per cent target subscribed to by the Organisation for Economic Co-operation and Development (OECD), of which New Zealand is a member.

The Prime Minister has scathingly called the OECD the "rich man's club". It seems as if we want to keep it that way.

Even if aid from all sources is included — the nearly \$13 million in net export credits, the \$10 million in private investment overseas and the \$5.7 million distributed by "voluntary agencies", we are still a long way short of the low United Nations target of 1 per cent.

So one might expect the Government, if only to improve our image in the third world, to encourage rather than discourage aid through voluntary agencies. To cut off concessions to one of those agencies is a serious step, demanding good reasons.

Such a reason might be that money was going to middleman or to further some international political conspiracy.

But the great bulk of Corso's overseas spending (\$288,000 last year) goes towards genuine constructive aid projects.

There are exceptions. The most serious accusation by the Government last week was by (liberal?) Ian Shearer that \$45,000 had gone in 1977 to the Pan-Africanist Congress — a body deeply involved in South Africa's internal politics which also runs resettlement camps in Tanzania for black refugees.

Dixon protested on radio that he had not said anything about left-wing extremists, but only discussed Corso's internal activities, including his high administration costs, are inconsistent with a genuine aid organisation.

But in any case, political stance should be irrelevant to acceptability for tax-deductibility status, provided it meets their criteria.

In the case of our internal New Zealand charitable agency, the importance lies in its ability to satisfy the Commissioner of Inland Revenue, an independent official, that it is not for private profit, its activities are broad-based and its funds are applied "wholly or principally to any charitable, benevolent, philanthropic or cultural purpose within New Zealand".

The rules are different for an organisation whose money goes outside New Zealand. It is the Government which decides whether it gets tax-deductibility status.

But reason would suggest that the same criteria should apply. And there can be no doubt that Corso is not run for private profit and that its funds are at least principally to any charitable, benevolent, philanthropic or cultural purpose overseas.

Legislation was passed in September pulling a blanket on production of the film. Before the new law expired — if one counts in the passing of the legislation — the Government declared unions voluntary even though they claimed they were days of providing the film.

You may remember that National Government is been criticised by us for failing to get tough with unions and that we are about two weeks away at this point.

Even the critics! Dixon said on Checkpoint that there were only two projects listed in this year's project book that Corso in his pre-1974 day would not have hesitatingly supported.

In other words, the rhetoric of Corso's current leadership belies the reality of its actions overseas.

A case can be made even for the film coming into that category in the sense that it furthered Corso's overseas objects as a charity-begins-at-home message, making people better aware of the need for global social justice through better awareness of the need for social justice at home.

But that is beside the point. The Government did not like what the film said. No Government likes being told it is tolerating poverty. It does its image no good.

The fact that evidence is turning up that poverty is growing — note ex-Social Credit president George Bryant's unemotional and informative book "The Widening Gap" — is not likely to solve the Government's wounded pride.

A mature, reasonable, tolerant Government in a mature, reasonable, tolerant society could overlook such pinpricks. It could weigh the film against the value of Corso's overseas work and its other educational work within New Zealand.

And if the balance of Corso's work is as objectionable to the public as the Government says — so objectionable that people, organisations and money have been deserting it — could it not have been left to the public to decide the merits of the case?

At the very least the Government could have maturely discussed its political difference with Corso, and tried to bring it back to an acceptable path, at the same time taking steps to ensure that if the worst came to the worst the overseas aid projects were not jeopardised.

In fact, discussions were held, but they were to find out what Corso was doing. Corso was not specifically instructed of what it needed to do to ensure itself of continuing Government favours.

The Government instead chose to use the slasher. (Liberal?) Hugh Templeton brought down an amendment to the tax laws.

Would he have done so if Corso had made a film showing how well-off New Zealanders are under a

National Government and slimming them into a pamphlet on Corso's political orientation.

The answer is almost certainly No. The aim of "political" was really that being "wrongly political".

In isolation, the Corso case could be ignored. But Government's unpopularity

## US giant wins Cancer Society drug rights

by Warren Berryman

IN a grand climax to Cancer Week, the New Zealand Cancer Society granted worldwide rights to the cancer drug, m-AMSA, and its analogues to a multinational pharmaceutical giant, the Warner Lambert Company.

Worldwide sales of m-AMSA compounds, once they are tested to a marketable stage, could reach more than \$100 million and bring this country many millions in foreign exchange.

The drug (pronounced meta-amsa) is the fruit of 20 years' research by organic chemist Bruce Cain and his 10-man team working in the Cancer Society's Auckland chemotherapy laboratory.

Legislation was passed in September pulling a blanket on production of the film. Before the new law expired — if one counts in the passing of the legislation — the Government declared unions voluntary even though they claimed they were days of providing the film.

This case shows that having the right idea still counts. It's not just money alone. Money is not enough. Until we as a nation believe in our ability in the research and development field, we will always be short changed.

The lack of money for research and development here is a double whammy as we may be one of the most cost-effective nations in the world.

Yours may also recall that Cain's team of 10 worked on a budget that would hardly keep a single chemist going in the United States. Total expenditure on m-AMSA's development would not reach \$1 million.

Warner Lambert and Bristol Myers each offered a package of royalties and fees for the drug.

Warner Lambert offered a sweeter front-end fee than did Bristol Myers. Warner Lambert also has done considerable work on the development of m-AMSA and has a patented method of manufacturing the compound.

Meta-AMSA is a unique aminoacidine that selectively attacks the INA chain in tumour cells.

Because Cain published his work on m-AMSA, the drug is not patentable.

In fact, the American National Cancer Institute has done considerable work on the drug and this information has become freely available to any

companies came to Auckland seeking rights to the drug, Warner Lambert and Bristol Myers.

Bristol Myers had a turnover last year of \$2.45 billion and spent \$90 million on research.

Warner Lambert had a turnover of nearly \$2.9 billion and spent \$85 million on research.

American company under

the country's freedom of information law.

For Cain it was a matter of publish or perish, because it was a publicly funded research body, his team had to show progress by publishing its results. (NBR September 5, 1979).

Ironically, making the information freely available to the medical community had the effect of inhibiting development of the drug because no company wanted to risk millions of dollars developing the drug and introducing it to the market only to have another company ride on its coattails and take its market.

Meta-AMSA as a compound is not patentable. Anyone can make it and use it to treat mice

or paint fences with. But use of m-AMSA to cure humans of cancer is patentable under a medical use patent.

Cain raced to the United States recently to beat the one-year deadline after publication and filed for a medical use patent for m-AMSA.

This medical use patent should protect Warner Lambert's exclusivity on the drug in the United States market.

The DFC had another more powerful card up its sleeve when dealing with the pharmaceutical giants.

While m-AMSA, due to publication, was unpatentable, the m-AMSA analogues are patentable.

Cain has already developed analogues of m-AMSA which might prove better than m-AMSA itself. These analogues may have application in cancer chemotherapy and other medical uses as well — and they are patentable.

Warner Lambert now has rights to m-AMSA and the easy to manufacture.

analogues that might supersede m-AMSA in the marketplace.

While Warner Lambert might not have worldwide exclusivity to m-AMSA, it should have exclusivity to the range of second generation analogues.

The \$200,000 fellowship granted to Cain's team must be used to increase its laboratory resources.

About half the anti-tumour agents in use come from natural sources such as fungi or plants, the rest from synthetic chemicals like m-AMSA.

Meta-AMSA, judging from tests so far, appears to be less toxic than other broad spectrum agents:

- It does not induce vomiting;
- Meta-AMSA can be taken orally, while its competitors usually have to be injected;
- Meta-AMSA is cheap and easy to manufacture.

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And from Kuala Lumpur MAS goes everywhere, 53 international destinations each week . . . Singapore

## EDITORIAL

ACTING Prime Minister Brian Talboys and FOL president Jim Knox called off trips overseas to help restore the industrial calm. Prime Minister Muldoon was already overseas, but not his influence. He is said to have kept up the pressure with a flaw of phone calls, insisting that the drivers he kept from securing an 11 per cent rise.

But fundamental weakness in the Government's wages policy remains: nobody knows what it is, and the guidelines on wage-fixing are frustratingly vague. Parties may settle their differences only to see the Government intervene; thus there can be no confidence among employers or unions that the agreements they reach will not be subverted by the state. Confidence in wage-fixing procedures was further undermined by Labour Minister Jim Balger urging drivers to take their case to the Arbitration Court, then indicating that any calculus between drivers and employers in taking a case to the court would oblige the Government to limit the court's wage-fixing capacity. The future that this created was quietened only because the Government took Labour Department advice that if it interfered, it might wreck the system and destroy the court's credibility. And so Talboys gave an assurance that the Government would not interfere with a case being taken to the Arbitration Court on the drivers' settlement.

Whether the Government would act later was a question which Talboys left unanswered. But he did make clear the Government would not go along with any court decisions which it considered contrary to the economic wellbeing of the country.

Balger had encouraged the drivers to go to the court less than a week earlier; he said then he would regard a court decision as "aspirational". But later he cautioned (or was it a threat?) that the Government would prevent drivers and employers from using the court in collusion. "All along I have said that we could not allow the court to be used just to get a settlement which had earlier been rejected by the Government," he told a press conference.

In Parliament next day, he insisted he had made it clear to the press when asked if the court could exceed 9.5 per cent that he had said yes.

According to a transcript, the Minister had been asked: "Is that saying the court is not allowed now to settle on a settlement higher than 9.5 per cent?" He answered "No, that's not saying that." "Can the court make a settlement of 11 per cent?" — "The court will have to determine its final position after we see what the parties are putting up. I don't think I can go any further quite frankly on what I have said." "I wonder, though, Minister, if you would say whether or not the court could settle at 11 per cent?" — "No, I don't think I will comment."

Questioning the Dominion's attempts to untangle his statements, Balger said a headline and first paragraph had been "grossly inaccurate": it was beyond belief how a reporter and sub-editor had gained the impression from his comments that the Arbitration Court would not be allowed to go beyond the Government's 9.5 per cent guideline in settling the drivers' pay dispute. And he said the editor and reporter should contemplate their future, and wonder if their accuracy was so suspect that they had lost their credibility and should resign.

If continued incumbency is to be dependent on maintaining credibility, then the course which Jim Balger should take is as clear as his wage policy is not.

Bob Edlin

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AIR New Zealand's recently sanctioned higher domestic air fares will have brought pleasure to employees of the general aviation industry.

For them, the rises must ultimately bring more business both in aircraft sales, in training and in aircraft servicing and maintenance.

A growing number of companies find it profitable to own their own aircraft and the higher fares must tend to influence more businessmen to follow their example.

The latest fare hike has already created a position where it is cheaper for two men to meet all insurance, depreciation, maintenance and operating costs of a light four-seat aircraft on a return Wellington-Auckland flight than to undertake the same journey by scheduled domestic airline.

On lesser routes the use of a private aircraft will enable business men to cover territory and avoid overnight hotel costs; they could not even look at either by scheduled airline, bus or train services.

A ready example of such a route is a regular circuit which takes a businessman from Wellington to branch offices in Waikanae, New Plymouth, Palmerston North and back to Wellington in a day at a running cost below that, even, of a company car.

And so general aviation men are greeting Air New Zealand's latest fare increases with smiles rather than frowns.

IT'S AMUSING to look back on the howl of protest that greeted the new scales of bank charges from October 1, 1967, 13 cents to clear each cheque after the first one in a deposit. It was the first major change in bank charges this century.

The protesters - prominent among them the Public Service Association - quite ignored the fact that the change also involved the removal of the old inland exchange charge ranging from

10 cents to \$5. The complaints went on long and loud.

Now, 12 years later, the banks are again altering their charges. Clearance fees for the second and subsequent cheques of a deposit are going up by 66 per cent (from 3 cents to 5 cents a cheque) from October 1. The banks have been widely advertising the change.

Yet, in contrast to what happened in 1967, the projected move has barely raised an eyebrow, let alone a word of protest.

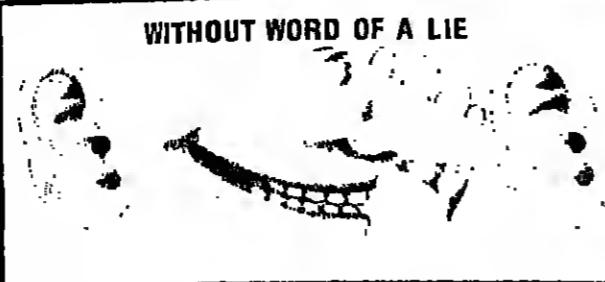
LABOUR Minister Jim Bolger's performances over the last couple of weeks has rather taken the spotlight off two of the superstars in the Muldoon circus.

So while the crowds have been thrilled by the aerobatics of industrial relations, they might have missed the action in the other ring: the dancing of Colin McLachlan and David Thomson on the high wire of ministerial responsibility.

Neither tumbled into the sawdust below, despite their wire being given something of a shaking by two separate reports - one in the state of the electoral rolls; the other into the crash of the Air New Zealand Friendship at Auckland Airport.

Indeed, so deftly do these two handle their acts that each perhaps makes the ideal understudy for the other.

Thus when McLachlan took ill "from the effects of influenza which resulted in fatigue", the Prime Minister announced that: "The Hon D S



Thomson will handle Mr McLachlan's portfolios until his return to Parliament." What other possible choice?

Except that Balger is looming large as a possible challenger to the dizzying duo.

A VALUABLE energy saving tip from Australia. The Hartley Camper group is having a swish new head office building erected in the Brisbane suburb of Toowong. The building will, it says, be "designed with the Queensland climate in mind".

"Specially designed hoods will be built out over the windows. They won't affect the light getting in, but will cut down considerably on the heat and glare. This will help keep the building cool, and will cut down on energy requirements by reducing the load on the air conditioning".

We wonder if anyone suggested putting solar panels in the hoods to catch some of that blistering Queensland sun. Then they could have their shade and a bit of spare energy to help run the air conditioning.

But maybe solar energy is a bit too near the cutting edge of modern technology for a computer company.

WHEN it comes to sport, Kiwis display a fiercely competitive spirit.

Possibly as a direct result of this, our success in world arenas far surpasses anything we have a right to expect.

In a very brief space of time our sportsmen and sport

women have achieved world ranking in a variety of international sporting disciplines, speedway, netball, yachting, motorcycling, probably others.

The strangest part of this is a degree of arrogance expected to do well, even when the human resources of our tiny population are the world's biggest.

And, if we fall, the axe will fall without mercy. All Blacks have

now what would have harnessed the national performance in fields?

What a pity there is no international competition in industrial relations as a cup for both management.

Perhaps so Olympia productivity or a championship for political leadership might help.

Never mind, a general must constitute a victory of some kind.

NBR for July 18, in reporting on Don Lock's departure from Concept Video (NZ) Ltd, made

itself clear that it was the advertiser to a marriage separation between Mr Lock and his wife which occurred in 1978.

This separation had been mentioned by Mr Lock as an

editorially independent basis, but the fact is that it could not command these premium rates if advertisers did not like the programme or potential customers might be watching.

SPTV already has a two-hour show featuring well-known American Dean Martin. In 1978 with non-alcoholic Clay.

"The drink to have if you're not having a drink" says the "best of Dean" brought to you by Clay.

That might sound like sorcery.

They say: "SPTV association with media Claytons".

The distinction is not easily discerned by the public. And the Claytons is seen by admiring fans of a test case on the ruling.

SPTV, with this sponsorship and others,

Pan Am track series, has opened a path to extended ad revenue unbroken by the sledge TV One.

Some agencies favour straight-out sponsorship as a means of bringing to New Zealand and high-priced programmes such as "Roots" from the "tryanny of the advertiser" form of sponsorship that is said to exist in the United States.

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The distinction is not easily discerned by the public. And the Claytons is seen by admiring fans of a test case on the ruling.

SPTV, with this sponsorship and others,

the advertiser pays all or part of the bill.

Just for the record, SPTV says it bought the Dean Martin programme and retains editorial control, distinguishing the New Zealand form of sponsorship from the "tryanny of the advertiser" form of sponsorship that is said to exist in the United States.

And, if we fall, the axe will fall without mercy. All Blacks have

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# The Lazy Man's Way to Riches

## 'Most People Are Too Busy Earning a Living to Make Any Money'

I used to work hard. The 18-hour days. The 7-day weeks.

But I didn't start making big money until I did less — a lot less.

For example, this ad took about 2 hours to write. With a little luck, it should earn me \$10, maybe a hundred thousand dollars.

What's more, I'm going to ask you to send me \$10 dollars for something that'll cost me no more than \$6.50. And I'll try to make it so irresistible that you'd be a darned fool not to do it.

After all, why should you care if I make \$4.50 profit if I can show you how to make a lot more?

What if I'm so sure that you will make money my Lazy Man's Way that I'll make you a most unusual guarantee?

**'I won't cash your check for 31 days'**

And here it is: I won't even cash your check or money order for 31 days after I've sent you my material.

That'll give you plenty of time to get it, look it over, try it out.

If you don't agree that it's worth at least a hundred times what you invested, send it back. Your unshredded check or money order will be put in the return mail.

The only reason I won't send it to

**PROOF**  
Don't take my word for it. These are excerpts from articles in newspapers and magazines:

**Time:**  
He only works half the year in his running office on California's Sunset Beach, and even when he's there he puts in short hours. In other words, Joe Karbo, 48, is the prototype for "The Lazy Man's Way to Riches."

**Seattle Times:**  
It's all honest. A man who has done business with him says Karbo's reputation is excellent, and that he's managed to conduct mutually beneficial deals with him with nothing but a hand shake and an oral agreement.

Want to be rich? Take my advice and follow his.

**Boston Herald-American:**  
The book has drawn hundreds of letters from persons who have profited by it.

**Los Angeles Herald-Examiner:**  
An astute millionaire, Joe Karbo of Huntington Harbor is a silicon, living testimonial to his intellectual, pragmatic conviction.

**Forbes:**  
After bouncing around show biz, advertising, and real estate, he made his fortune last year 1972; he made \$250,000.

**Money Making Opportunities:**  
Maybe Joe Karbo has the secret. Don't you think you owe it to yourself to find out what it is all about? I just finished it — and I'm off on my own again. Give it a try.

**Singles Register:**  
Many people have tried to duplicate Joe, but they aren't even carbon copies. There's only one "JCF."

**Money Magazine:**  
Joe Karbo is Sunshine California's answer to Philip Roth. The difference, forgeting writing style, is that Joe does more than dwell on personal problems; he solves them.

**The Boston Globe:**  
Jay Hays of Chico, Cal., said the pep talk in "The Lazy Man's Way to Riches" has "changed my life," and upped his freelance graphic designer income from \$20,000 to \$30,000 annually.

"I'm not rich yet," said Hays, "but I've got the light at the end of the tunnel. It gave me the extra kick in the pants that I needed."

**Long Beach Independent:**  
He's programmed the path to riches for the lazy man.

**The Human City Star:**  
He prints statements like "Most people are too busy earning a living to make any money."

He also sincerely believes that a person can be lazy and make the money. "If you're doing hard, you're probably in the wrong job," he said.

you and bill you or send it C.O.D. is because both these methods involve more time and money.

And I'm already going to give you the biggest bargain of your life.

Because I'm going to tell you what it took me 11 years in perfect: How to make money the Lazy Man's Way.

O.K. — now I have to brag a little. I don't mind it. And it's necessary to prove that sending me the \$10 dollars... which I'll keep "in escrow" until you're satisfied... is the smartest thing you ever did.

I live in a home that's worth \$250,000. I know it is, because I turned down an offer for that much. My mortgage is less than half that, and the only reason I haven't paid it off is because my Tax Accountant says I'd be an idiot.

My "office," about a mile and a half from my home, is right on the beach. My view is so breathtaking that most people comment that they don't see how I get any work done.

But I do enough. About 6 hours a day, 8 or 9 months a year.

The rest of the time we spend at our mountain "cabin." I paid \$30,000 for it — cash.

I have 2 boats and a Cadillac. All paid for.

We have stocks, bonds, investments, cash in the bank. But the most important thing I have is priceless: Time with my family.

And I'll show you just how I did it — the Lazy Man's Way — a secret that I've shared with just a few friends 'til now.

**"It doesn't require education, capital, luck, talent, or experience"**

It doesn't require "education." I'm a high school graduate.

It doesn't require "capital." When I started out, I was so deep in debt that a lawyer friend advised bankruptcy as the only way out. He was wrong. We paid off our debts and, outside of the mortgage, don't owe a cent to any man.

It doesn't require "luck." I've had more than my share, but I'm not promising you that you'll make as much money as I have. And you may do better; I personally know one man who used these principles, worked hard, and made 11-million dollars in 8 years. But money isn't everything.

An astute millionaire, Joe Karbo of Huntington Harbor is a silicon, living testimonial to his intellectual, pragmatic conviction.

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**"I didn't have a job and I was worse than broke. I owed more than \$50,000 and my only assets were my wife and 8 children. We were renting an old house in a decaying neighborhood, driving a 5-year old car that was falling apart, and had maybe a couple of hundred dollars in the bank."**

**Within one month, after using the principles of the Lazy Man's Way to Riches, things started to change — to put it mildly.**

- We worked out a plan to pay off our debts — and stopped our creditors from hounding us.
- We were driving a brand-new Thunderbird that a car dealer had given to us!
- Our bank account had multiplied tenfold!
- All within the first 30 days!

**And today...**

**I live in a home that's worth over \$250,000.**

**I own my 'office.' It's about a mile and a half from my home and is right on the beach.**

**I own a lakefront 'cabin' in Washington. (That's where we spend the whole summer — loafing, fishing, swimming and sailing.)**

**I own two oceanfront condominiums. One is on a sunny beach in Mexico and one is snuggled right on the best beach of the best island in Hawaii.**

**I have two boats and a Cadillac. All paid for.**

**I have a net worth of over a Million Dollars. But I still don't have a job...**

every letter is in our files and can be checked by any publication, Radio or TV Station, or government agency — and have been verified time and time again.)

I'm sure that, like you, the people who wrote these letters didn't believe me either. Guess they figured that, since I wasn't going to deposit them check for 31 days, they had nothing to lose.

They were right. **And here's what they gained:**

**\$260,000 in eleven months**

Two years ago, I mailed you \$11 dollars in sheer desperation for a better life. One year ago, just out of the blue sky, a man called and offered me a partnership... I grossed over \$260,000 cash business in eleven months. You are a God sent miracle to me.

**M. D., Topeka, Kansas**

**Rich beyond my expectation!**

"At the time I read it I was feeling guilty for spending the \$11. I was broke, my husband was in prison, my car was broken down, I had \$7 to my name, and we were \$25,000 in debt — possibly more. It is now 18 months later. I am not a millionaire yet, but I am rich beyond my expectations. I have my own little business... and have received offers beyond my wildest dreams — including national and international distribution."

**Bartbara A.**

**I had nothing to lose'**

"If it hadn't happened to me, I wouldn't have believed it... A few years ago, I had nothing in love, I was unemployed and broke. I didn't even own a car and I lived in a cheap apartment. My total assets were half a Ducati motorcycle, and my liabilities could be read on my blank American credit statement."

"Now, thanks to you, and the Lazy Man's program, I've made enough money (at age 41) to retire in style. Let me assure you that I have not come into any money by inheritance or marriage or by any other means except through the preaching of your program..."

**R.A., Huntington Beach, CA.**

**Thought It Was Just Another Ad**

"I want you to know just how great I think it is. My only regret is that I held off ordering it so long because I thought it was just another ad."

**P.K., Whittier, Calif.**

**I'm a half-millionaire!**

"Thanks to your method, I'm a half-millionaire... would you believe last year at this time I was a slave working for peanuts?"

**G.C., Toronto, Canada**

**Getting everything we want**

"We can't keep this to ourselves anymore... you were right. We're on the road to getting all the things we want in this world."

We sold the \$17,000 house we had and got another one... it's worth \$65,000. We have a pond-for-bird pickup, paid-for 17 ft. boat, we bought a Cadillac, we have a paid-for Grand Prix."

**Mrs. and Mrs. M. L. P. Del Rio, Texas**

**Everyone's assertion that I'm 'nuts.' Results —**

1. Smallest month — \$7,000\*

2. Largest month — \$31,000\*

3. Average month — \$19,000\*

But where does the last come in?

It can't handle all the business!"

**R.L., Dallas, Texas**

**It's been you're still skeptical?**

"I just Monday I used what I learned on page 83 to make \$7,000. It took me all week to do it, but that's my bad. I live day's work."

**M. D., Topeka, Kansas**

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**Getting everything we want**

"We can't keep this to ourselves anymore... you were right. We're on the road to getting all the things we want in this world."

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**Can't handle all the business!**

"Last May... I was fired from my \$60,000 a year job as president because business was so bad. I then started my own firm despite

# Oil rush threatens to melt Antarctic Treaty

by John Draper

CARVING up Antarctica's unfold riches seems certain to freeze 20 years of international co-operation at the bottom of the world.

New Zealand was one of 12 nations which signed the Antarctic Treaty in 1959, launching a programme of scientific exploration and co-operation on what is widely held to be the core of Gondwanaland — the lost continent.

Russia has 21 bases scattered around the perimeter and the United States, which refuses to recognize any of the territorial claims, has McMurdo Station.

Sovereignty as such is not on the agenda at the conference this week. But it will be central to the debate over who should be entitled to take resources, the rights of claimant states over others, whether private enterprise should have access and how the environment can be safeguarded.

Hope that a marine resources agreement could be the prototype for minerals

unlikely to be realised.

Technical hitches are still delaying the marine agreement. Official sources are optimistic that the problems can be "talked out in the corridors" around the conference centre and the agreement signed in Canberra next week.

But once signed, some observers are predicting a "krill war".

Krill (a Norwegian word meaning whale food) is an eight centimetre long shrimp-like crustacean, the sea's greatest protein source. Many nations are anxious to harvest it.



## Early wage settlements broadly line up

by Colin James

A COMPARISON of settlements in the drivers, metal trades and electrical workers awards suggests that even if the drivers were cut back to a 9.5 per cent movement in their basic rate, their overall wage movement would compare with the others.

Though the 9.5 per cent basic movement was below the 10 to 10.4 per cent movements in other awards, greater gains in main allowances made up the difference.

However, drivers still have a much lower wage packet than their comrades in the two craft unions.

For a 40-hour week the driver of a 10 to 14-tonne truck — the benchmark driver — would get \$147.02 a week under a 9.5 per cent settlement. With the full 11 per cent he would get \$148.88.

These are the figures for a driver who has two years service with the same employer.

By comparison, the certified fitter, the benchmark worker in the metal trades award, will get \$177.64 under his recently renegotiated award.

The comparable electrical worker, the registered electrician, will get \$183.88 under the electrical supply authorities award and \$178.04 under the electrical contractors award.

In each case, the figure is for

a worker with two years service.

The figures include the 4.5 per cent general wage increase and the main allowances — the industry allowance in the drivers' case, the registration payment in the electricians' case and the indenture and certificate payments in the case of the fitters.

They do not include other special allowances, such as travelling times.

The key advance the drivers made was in increasing their industry allowance from \$7.38 to \$9.57 a week, an increase of 30 per cent. Including the 4.5 per cent general wage increase, this allowance was worth \$10.00 under the agreement reached in contention.

In the other awards the registration, indenture and certificates payments increased by either exactly the same as or slightly more than the wage rates.

All awards made gains in service allowances paid to workers who stay with the same firm.

The drivers pushed up their existing allowances for one year and two years service by 10.2 per cent, (15.7 per cent if the 4.5 per cent general wage increase is included).

And they added two new grades, for five years service (the rate would effectively go up to 65 per cent, from \$3.32 to \$5.49), and for seventy years (the

rate would go up 120 per cent, from \$3.32 to \$7.32). Including the 4.5 per cent wage increase, the amounts would be \$5.76 and \$7.68.

New service grades at two years and four years were added in the metal trades and electrical contractors, and a new grade at five years in the indenture and certificate payments in the case of the fitters.

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Comparative wage movements [excluding the 4.5 per cent general wage increase]

	Drivers as "regulated" by Government	Electrical supply authorities	Electrical contractors	Mean
Basic wage	9.5	10.0	10.4	10.1
Minimum 40-hour weekly wage				
Including main allowances	10.7	10.0	10.4	10.3
As above, with two years service	10.7	11.5	11.2	11.5
Five years service	12.1	11.5	10.6	11.2
Seven years service	13.5	11.5	10.6	12.1

For an explanation of this table and the categories of workers taken for comparison, see story. Movements are calculated on the assumption that there is a 4.5% element in the industry certification and service allowances.

lines are probably the best comparison. Some 65 per cent of drivers have two years service and between 80 and 90 per cent of electricians working for electrical supply authorities. Percentages for electrical and metal trades awards.

Thus the driver of a 40-tonne rig with seven years service would get an increase of 13.2 per cent in his 40-hour rate, when the industry allowance and service allowance are included (on a 9.5 per cent basic movement). The driver of a truck smaller than 2 tonnes with seven years service would get a 13.7 per cent increase.

The second qualification is that each award has different additional allowances, covering a wide range of activities, which workers get in certain circumstances.

Broadly speaking, these allowances moved similarly in all awards, though some in the electrical supply authorities award moved by considerably

more. If anything, moves in these monetary codes might favour slightly electrical and metal trades awards.

The third main qualification is in the new contract, negotiated in this round. In the bad weather awards, which give time and payment for drivers to have to work in rain, snow and wind to repair lines.

During the winter, it could have an important effect on the earnings of workers.

Taking the electrical supply authorities again, a "regional gratuity" has been won, the award equal to last year's pay for some electricians' services with an earlier award.

This, in effect, is a delayed wage for those who stick to it.

Bolger mistakenly claimed that the drivers and the employers had agreed on an 11 per cent basic increase in condensation but had finished 4 per cent apart — the employers at 9.5 per cent and the drivers at 13 per cent.

The eventual outcome was expected to be in such a form as to save face for all parties. And in the meantime, by pushing ahead with wage-fixing talks this week, the FOL

best guess was that it could come in a combination of an award of around 10.5 per cent and a backdated or short-term award, or would be obtained under the counter from individual employers.

Speculation began sweeping Wellington last week that Talboys was no longer adamantly opposed to taking over the leadership if the party called.

But the real winner, if there was one, was the Labour Party. Leader Bill Rowling's decision to support the strike

and then to attend the FOL national council meeting won him plaudits from two quarters.

Moderate unionists long used to equivocation from Labour Party leaders welcomed a concrete expression of support — however brittle it might turn out to be if the heat goes on and however much it may have been a Hobson's choice.

And the risk of attending the FOL meeting paid off when he was associated, not with hotheads trying to wreck the economy, but a decision to cool it. Whether it will be seen to be a real winner, if there was one, was the Labour Party. Leader Bill Rowling's decision to support the strike

votes remains to be seen. Last Tuesday most union leaders seemed obsessed with the value of Muldoon as a one-man unifying force for the movement.

## Government opts for sanity on wage front

by Colin James

THE Government came within an ace of destroying the Arbitration Court last week, before pulling back in a crucial mid-week emergency Cabinet meeting.

At the beginning of the week there was a near chaos around the drivers' award. By the end of it the Brian Talboys-led cabinet had restored a safer atmosphere.

The drivers and their employers were set to go to the Arbitration Court on Monday of this week. The Government had agreed not to interfere though there still remained the possibility of action to stop any excessiveness being passed on into other awards.

The Federation of Labour had also at last started talks on the wider issues of wage-fixing.

In the meantime one ministerial reputation had been badly damaged, another enhanced and a bunch of roses handed to the Labour Party in its newfound, if brittle, alliance with the Government.

One employer said gloomily:

"If he does that it will be the end of the Arbitration Court, himself and the Government."

Somehow that message got through by the Cabinet meeting. But by then Bolger's handling of the affair had at least shaken his much-vaunted (in some party circles) potential as a leader.

People on both sides of the industrial fence were questioning whether he could even continue as Minister of Labour.

His future on both counts, it seems, may depend on what extent he is seen to have eventually come down on the right side — that of the labour portfolio.

Even before last week's tumult industrial law was in a chaotic state, as layer had been piled on layer in an attempt to plug economic holes.

The main guiding principle seemed to be that the Government would do what it

A TEST case for indexation of wage rates is planned by the engineers union, which recently won approval in principle for indexed awards from the Arbitration Court.

Union secretary Jim Boomer says the union has claimed indexed wage rates in two minor awards due for negotiation in November.

There is no doubt, Boomer says, that the wage rates in those awards will be referred to the court for decision.

The previous Friday a shamed FOL president Jim Knox and entourage, fresh from the one-day national strike the day before, saw acting Prime Minister Talboys, acting Finance Minister Hugh Templeton and Bolger.

Agreement was reached on two points: That the drivers' award should be allowed to go to arbitration by the court; and that talks should begin on improving the wage-fixing system.

Assurances were given that the court decision would not be interfered with, Talboys put off a trip overseas because he thought he had something to offer at home.

The union movement had meanwhile telephoned a message to the drivers that they could not expect unlimited support. Two key awards, the metal trades award and the electrical contractors award, had been agreed, with a basic rate movement of 10.4 per cent.

The waning support was confirmed the following Tuesday at a special FOL national council meeting which decided to halt all planned follow-up action to the strike.

The drivers bought the Arbitration Court solution, one which they had been toying with anyway.

Early last week things began to go badly awry. No one I talked to last week doubted that the drivers will now get their 11 per cent. Their

best enhanced Talboys' standing as the peace-maker.

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# NBR BUSINESS WEEK

## Jumbo deals exclude the small investor

by Peter V O'Brien

THE small investor might think he is being cut out of major transactions in public companies. In the last two weeks substantial organisations have announced deals, usually involving themselves and one or two similar companies, which raise questions about the way in which industry and commerce is handled in this country.

Some of the deals are doubtless in the "national interest", particularly the reorganisation of the Tasman Pulp and Paper Co group where Challenge Corporation is taking up a sizeable position, and the Fletcher group is lifting its stake.

Others are in a different category. The small investor in Haywrights, for example, has seen the majority shareholdings in the retailer pass quietly to a combination of the New Zealand Farmers Co-op Association and the Christchurch company, H W Smith Ltd, now under the guidance of former Brerley Investments man, Bruce Judge.

The South Island combination will hold 63 per cent of Haywrights if approval is obtained for the acquisition of

Challenge and Fletcher's shares.

The failure to disclose the price is a questionable aspect of this deal. This is becoming a common practice, and one which should be dealt with in the interests of all investors.

We now have a situation where the holders of 37 per cent of Haywrights' shares have no idea what "value" was placed on the deal.

There is no legal compulsion on anyone to disclose the price paid for the shares, but companies the size of Challenge, Fletcher, and NZFCAC could be expected to have a responsibility to the other shareholders.

Fletcher was in the news on several fronts in the last two weeks. The disposal of CSR's holding in the group, a proposed one for tax bonus issue, a larger position in Tasman, and the request to the Examiner of Commercial Practices to increase the holding in Wilkins and Davies, the Auckland based construction group.

The last proposal also raises a question. This is the second time Fletcher has taken a course of gradual takeover. The first was in First Industries when the larger company bought shares and then applied to increase its holding. Fletcher acquired shares in

Wilkins and Davies to a level just below the statutory maximum before one has to obtain approval. Now the company asks for a reduction in the percentage.

It may be said that the existence of the Examiner of Commercial Practices and, after him, the Commerce Commission safeguards all interests.

That is a valid view if one is looking only at the question of corporate aggregation, monopolies, and the "public interest" defined in section 80 of the Commerce Act.

The Examiner of Commercial Practices has no concern and is not involved with matters relating to transactions in securities. This is within the business of the Securities Commission, operating under its act and/or aspects of the Companies Act.

How will Fletcher acquire the shares if approval is given? Will it be on the open market, where all shareholders can offer their holdings? Will it be by phone call to whatever rambling substantial shareholders are still on the Wilkins and Davies list? Will it be on offer to all existing shareholders for a pro rata of their holdings? Or will the small fellow be among the ones again?

The marketability of small holdings becomes difficult in any situation where one company holds just under half the share capital (or almost two-thirds, as in Haywrights). And that raises another question. Under the rule of the Stock Exchange Association brokers are permitted to approach a selected list of named bodies (insurance companies, banks, building societies and so on) regarding business, provided they "preserve the dignity of the Association and themselves", whatever that means. (Note that other steerable groups are not on the list, but they are often approached.)

So we have the common practice of brokers ringing up half a dozen substantial institutional shareholders, offering to buy their shares, and suddenly someone owns 15 to 20 per cent of a listed public company. In the meantime the fellow with 500 or 1000 shares can be sitting on the sidelines trying to sell his parcel. This practice needs examination, because again the small investor (the who is encouraged to believe in the honourable status of small capitalist through owing equity shares) is getting a rough deal.

Finally, the events of the last two weeks leave little credit to Her Majesty's Government. In the Tasman reorganisation there was a requirement to offer shares to the existing shareholders but the might of the State can be very persuasive in several areas of life, and it was not beyond the State's wit to devise a more equitable distribution of shares to the public.

It can be said that the public can enter either through Fletcher or Tasman, and that those companies are putting money where mouth is.

The former is irrelevant; it is comparable to taking out an insurance policy to share in the proceeds (dividends) of the new industry.

The latter has greater validity, but the big organisations have considerably more knowledge of the industry than small investors for obvious reasons. While there is always a risk, it has been well analysed. It is a risk many small investors would like to take if they had the opportunity.

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## Analysing annual accounts

by Peter V O'Brien

ATLAS Majestic Industries may be getting over the problems which caused wide fluctuations in profitability in recent years.

The 1979 annual report records a continuation of the reorganisation and rationalisation of activities which started in the previous year.

The company loan \$823,000 in 1978, and had to analyse its corporate structure.

Net profit in the latest year, before extraordinary items, was \$164,000, hardly a satisfactory result when related to turnover of 25.1 million, shareholders funds of \$1.3 million, and total assets recorded at \$24.1 million. But it is a substantial improvement over 1978's loss.

The policy of streamlining the business included sale of the company's rental subsidiary, Amalgamated Telephone Ltd, to Transvalon Holdings, and liquidation of investments in associated companies.

The latter included a holding in Transvalon, which may be regretted, given the rapid rise in that organisation's share price.

But a search for liquidity forced companies to look at the return on funds tied up in investments which, while valuable in the longer term, may be insufficient to support the basic business.

The inclusion of Master Industries' stock and debtors affected those figures, but the overall change is an improvement.

The company says an increase of \$1.3 million in stock (from \$7.32 million to \$8.66 million) and rises in other current assets relate in part to "a higher level of trading in other divisions".

Stock is now 38 per cent of total group assets, compared with 29.1 per cent in 1978, the major increase being raw materials and work in progress (up \$2,420,000). There was a decline in the value of finished goods (down \$902,000).

The breakdown of stock

which was acquired last year, produced the net change. Short-term liquidity also benefited from restructuring. Current liabilities exceeded current assets in 1978, but a healthier relationship now exists, with \$14.35 million worth of current assets offsetting \$11.91 million in current liabilities.

The inclusion of Master Industries' stock and debtors affected those figures, but the overall change is an improvement.

The company has adjusted its volume of production to current conditions and the recent budget, with special emphasis on exports, should enable the present sales volume to continue into the immediate future.

"It is difficult however to say what 1980 will bring, so manufacturing commitments beyond December 1978 are being viewed with caution". That is fair comment, but any downturn in business will add to the costs of holding present stock levels.

The company's treatment of changes in capital reserves needs more explanation.

A note to the accounts, under "asset revaluation" reserve, says \$1,584,000 was added to the reserve from "surplus" deficits on revaluation of investments in subsidiaries and associated companies.

Assuming that the revaluations are realistic, Atlas should have a net asset backing of \$1.88 for each 50

cents until at balance date, compared with a share price of 59 cents last week.

That is an interesting margin, because Atlas has a wide spread of shareholdings.

If recovery can continue the company may offer a good opportunity for investment. The 10.5 per cent dividend paid this year is from tax free reserves (now yielding 9.37 per cent), the group had tax credits of \$2.2 million in March, 1978 to offset against future profits, and capital reserves available for distribution were \$2,826,000 at balance date.

A growing export market could also assist tax free figures. The company exported goods worth \$1.4 million last year, compared with \$500,000 in 1978.

Group products come within high "bands" under the new system export incentives, so potential benefits appear good, provided overseas action has no effect on the development of export markets.

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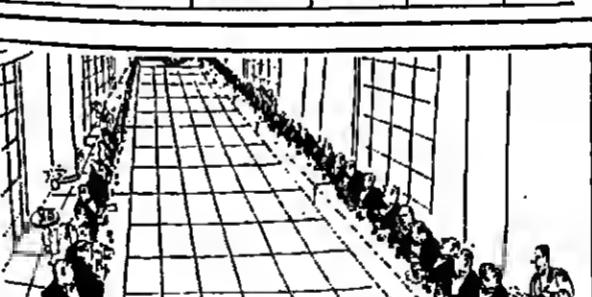
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SN-3554 A

# Everything that glistens is not gold: silver soars

by Peter V O'Brien

GOLD has the headlines, but silver is gleaming brighter. Overseas reports now talk about the silver "fever", which is accompanying the gold "panic".

Gold went from US\$214 an ounce to the region of \$370-\$380 an ounce in the last year, a movement of about 73 per cent. Silver over the same period increased 127 per cent, and sold last week in London at \$51 per ounce (for cash silver; metal for delivery in three months was \$67 per cent). The "high" for 1978 was \$85.8 per cent, compared with a "low" of \$26.4 per cent.

The silver price rise is related partly to the rapid appreciation of gold, because the two tend to move in sympathy, particularly when currencies are weak. The decline in the strength of the dollar and of sterling are factors influencing gold and silver prices.

In the week to September 22 there were signs that silver was easing and dealers in London thought there might be a sizable price reduction soon, although the United

States market sets the pattern. The link between silver and gold cannot explain the massive rise in the former's price compared with the latter. As an alternative to gold, silver has several intrinsic qualities in times of weak currencies, rising inflation, and general downturn in the world economy.

The principal advantages (particularly in industrial uses) are conductivity and resistance to corrosion. The latter, coupled with relative density, makes silver a suitable metal for holding personal "wealth".

Silver jewellery, for example, is a traditional method of holding wealth in India, where it is thought that much of the world's personal holdings are located, although the various references suggest it is impossible to estimate the quantity.

The main industrial uses are for photography, coins (although now becoming rarer, except for special coins, such as commemorative issues; cupro-nickel has taken over in this area, partly because silver coins are hoarded and become worthless).

States, with the Soviet Union also having high production levels, although (as usual) it is difficult to obtain any reliable figures on that country's production of any metal.

In photography halogen silver compounds are used, because they are photo-sensitive, and react at relatively high speed. The electrical and electronic industries utilise silver's high conductivity, while rapid changes in electronic technology may be changing the usage pattern in that industry.

The metals declined in popularity in Western countries during part of this century, except in industrial processes (which offset the drop in silver content) and in fine objects — usually termed "silverware". But even silverware tended to be con-

fined to antique collectors, and was gradually removed from dining tables in favour of silver plated alloy, which are easier to clean, more convenient, and naturally cheaper.

Silver can be bought in several forms for investment purposes. Those who want to enjoy the aesthetic qualities of craftsmanship may prefer antique (or modern design) silver objects, while others might purchase silver ingots or coins. In the latter case intrinsic value is the sole criterion, and removes any price variations which can depend on personal taste and desire for a particular object, or particular period.

The world silver price may look sick if the people of India still their silver holdings sold them to Western dealers and purchasers. That could also happen, of course, if gold price (if it survives) is yellow metal were to reflect the world's economic monetization system.

## INL Group: investors chase paper

by Peter V O'Brien

THE sharemarket is showing increasing interest in the shares of the publishing group, Independent Newspapers Ltd.

In recent weeks the pattern of trading stepped up, and sizeable parcels were reported. On a rough calculation, about 200,000 shares have changed hands in the last two months.

That is slightly under 3 per cent of the capital, but it is a reasonable proportion when compared with figures earlier in the year.

There can be several reasons for market attention to a particular stock.

The first is the regular movements in institutional portfolios, when investment managers decide their return on either the purchase price, or in relation to alternative investments, is sufficient to clear the stock.

The prospect of improved profitability is therefore a second possible reason for interest in shares which sold last week at \$1.58, to give a dividend yield of 8.8 per cent.

The company had problems earning an appropriate return on investment in recent years.

In the year to March 31, 1978

the net profit was only 8 per cent of shareholders' funds, compared with 10.8 per cent in the year to March 31, 1977.

That is the reason for the second reason is recovery prospects. INL seems to be within that category, although the market overall may be unaware of the possibility.

Initially the three banks, the Wales, ANZ and CBA, will concentrate on promoting Bankcard only, but within six months, and probably before Australian clients, customers will get the overseas options.

And like the other two Visa cards being issued locally, customers almost certainly will have to pay for the privilege, unlike other users of the systems worldwide, who get their cards free.

And that poses the question for the travelling businessman: Why carry three cards when one will do?

The three banks, by keeping their own domestic system for Australasia, hope to cut costs by not becoming full Visa or Mastercharge licensees to the National and Bank of New Zealand.

Adding up the pros and cons, it will make Bankcard's launch, (relatively said to be within "this next few weeks") all the more interesting.

units as shown in the 1978 annual report.

The margin is probably higher, because group's land and buildings are recorded at 90 per cent of 1978 government values, apart from later additions.

Land and buildings show "valuation" totalled \$200M

of balance date.

Assuming that the 12 per cent amount is 90 per cent of government valuation, the full 1978 GV would be \$2.2 million. Current valuation, market price, is hard to calculate, and could only be approximate (1978 values).

In Wellington, for example, the full 1978 GV would be \$2.2 million. Current valuation, market price, is hard to calculate, and could only be approximate (1978 values).

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Some of the "other companies" will include the News group in Australia, as well as private companies which received shares through takeovers, and various "family" organisations.

The difference between amount and the \$2.2 million shown in the books is \$80M which represent another 12 cents a share, raising the margin to \$4.6 cents above market price.

The spread of shareholding, often spread for effective in-house shares, would allow an outsider to acquire an influential position in a short time, given the methods used in such activities (see page 12).

If that is the reason for the growing interest in INL, the company has attractions to add to a recovery of profitability.

When the added pressure of an intriguing situation is used to take a chance after balancing the risk of losing a few cents a share against the possibility of better company performance and activities of outsiders.

Note: The writer neither nor has any beneficial interest in shares of the INL group.

That type of activity is

the reason for the growing interest in INL, the company has attractions to add to a recovery of profitability.

At balance date each \$1 share had a net asset backing of \$2.32, compared with last week's market price of \$1.58.

In theory there is a margin of 74 cents between share price and the asset values of the

## NBR SHAREMARKET SURVEY

WEEK ENDING SEPTEMBER 27, 1979

	1978 High Low	Last Sale	Week's High	Week's Low	Dividend %	Reported Turnover	Dividend Yield	P.E. Ratio	1978 High Low	Last Sale	Week's High	Week's Low	Dividend %	Reported Turnover	Dividend Yield	P.E. Ratio
111 110	110	110	110	110	2400	5.1	4.1	175	111	111	111	111	0	5.6	3.5	
112 121	121	227	111	111	150	0	4.6	4.6	121	121	121	121	121	1200	12.4	4.6
113 125	125	100	111	111	100	0	4.6	4.6	140	140	140	140	140	1200	12.4	4.6
114 125	125	120	120	120	100	0	4.6	4.6	100	100	100	100	100	1200	12.4	4.6
115 125	125	120	120	120	100	0	4.6	4.6	210	210	210	210	210	1200	12.4	4.6
116 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
117 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
118 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
119 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
120 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
121 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
122 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
123 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
124 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
125 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
126 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
127 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
128 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
129 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
130 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
131 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
132 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
133 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
134 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
135 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6
136 125	125	120	120	120	100	0	4.6	4.6	120	120	120	120	120	1200	12.4	4.6



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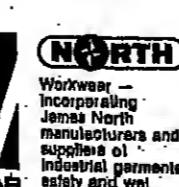
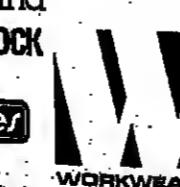
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*Malcolm Plowman*

Neal Plowman,  
Managing Director

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## Anchor's away — in a bid to sail up-market

by John Draper  
in London

FALLING sales are sending New Zealand's Anchor butter in search of the cream of the British market.

After a year of jamming the brand leader in British supermarkets, Anchor is heading up market, subtly changing its image to a superior product commanding a premium price.

A redesigned paper wrapped

half-pound pack goes metric. Image-building will begin later this year as the New Zealand Dairy Board's new butter processing plant at Swindon in Wiltshire comes into operation and as quotas for the 1980s become clear.

Already, the European Economic Community's Dairy Management Committee has given the board a taste of the new market.

High levies imposed on Anchor for the first six months of this year sliced sales by a third while community producers opted to sell to wholesalers at below intervention prices.

Anchor was thus selling for two pence more a half-pound pack than English, Irish, Danish, Dutch and German butter.

Levy changes in August raised Anchor sales to the original weekly target to clear the 1979 quota of 120,000 tonnes, but not high enough to clear the barricades for New Zealand butter as his Labour predecessor John Silkin might have done.

London sources say Conservative Agriculture Minister Peter Walker "is unlikely to go to the barricades for New Zealand butter" as his Labour predecessor John Silkin might have done.

The European Economic Commission in a report on New Zealand butter has already suggested a voluntary cut in quotas in 1980 in return for clearing the Anchor butter mountain which is likely to be at around 80,000 tonnes by the year end.

Officially, the New Zealand quota for 1980 is 115,000 tonnes, after which the agreement allowing access has to be renegotiated.

That Anchor butter will still be bought by British housewives in 1981 and beyond is not in doubt. The quantity is.

The commission's report, written after the visit of

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BRIAN HENNESSY...found enthusiastic response overseas



FDI...sorts the pinks from the yellows

## Pistol fires readout on fat

THE Hennessy & Chong Fat Depth Indicator is a probe which, through a combination of electronics and optics, can discern the interface between the outer layer of fat on a carcass and the muscle, and measure the thickness of the fat layer.

It consists of a tough plastic pistol shaped case fitted with a stainless steel probe. The probe is pushed into a carcass, and as it is pulled out it measures the fat depth in millimetres, displaying the result in a lighted digital readout at the end of the instrument.

The instrument combines an optical measurement system with electronic circuitry which converts the measurement to a digital read-out. The measurement is done by a small light-emitting diode and a photosensitive diode which are inset into the 75mm long by 8mm diameter steel probe.

Through the action of the diodes the probe is sensitive to colour change in the material through which it passes, and is particularly sensitive to the differences between the pinks and reds of muscle and the white or yellow of fat.

By discerning this colour change, the probe can accurately measure the distance between the interface of muscle and fat and the datum plate which is pressed against carcass surface.

The instrument automatically resets to zero when pushed into the next carcass.

## FDI: million-dollar potential

A FAT-MEASURING instrument which could revolutionise meat grading systems throughout the world has been invented, and is now being manufactured, in Auckland. It is the Hennessy & Chong

Fat Depth Indicator (FDI), brainchild of instrument engineer Brian Hennessy. The FDI permits the objective measurement of hot-fat dollars has been invented, developed, and is now being manufactured, in Auckland. It is the Hennessy & Chong

The fat depth is converted to 20 millamp current loops which are then fed into a computer, which the company says the instrument can discern the interface between the outer layer of fat on a carcass and the muscle, and measure the thickness of the fat layer.

The FDI has been designed for long life and reliable performance in the testing environment of meat packing houses.

The case is moulded from tough, impact resistant plastic to protect the solid state electronic circuitry inside. Its heat, cold, water and shock, its functional shape and light weight means it can be used at the rate of one reading every two seconds, for a working day and cause the operator no fatigue.

An important feature is that the probe measures fat as it is pulled out of the carcass, not when it is pushed in.

First, as the probe is pushed in it distorts the layer of muscle and fat and this would give a false reading. As the probe is pulled out the layer of muscle and fat have moved down into a normal position and that is what is read.

Second, it eliminates the problem of different operators pushing the probe in with different degrees of pressure, thus giving varying readings. As the probe is withdrawn it is controlled by a constant pressure which is independent of the operator.

an FDI in one day is saving alone.

The instrument's most immediate application is in grading pig carcasses, but it seems that the majority of local producers have no inkling that the problem has been solved.

At the July annual meeting of the Pork Industry Council one remit was passed seeking a full review of pig grading because of dissatisfaction with the current system, which is based on the manually operated Intrascop.

And at the Meat Board Electoral Committee meeting in August, a Meat Board executive officer was asked about the prospects for objective grading. His reply was that work was being done on it, but practical instruments were a long way in the future.

Developing an instrument which would reliably carry out objective hot-fat measurement has been taxing the minds and research finances of companies throughout the world. There are enormous rewards to be won by the company which develops such an instrument.

Government agencies such as Britain's Meat and Livestock Commission and the American Department of Agriculture, commercial meat companies, and research organisations are all seeking better systems of subjective grading which now depend on eye appraisal or difficult-to-use manual-optical instruments.

In a sales investigation trip to the United States, the EEC countries, Sweden and Denmark earlier this year, Hennessy found enthusiastic interest in the FDI by all sectors of the meat-killing industry and governmental agencies.

At about \$8000 each, FDI export sales are estimated to reach more than \$100 million.

An example of the attraction of the FDI to meat processing companies: In the United States and Canada, pig carcasses need to be split in half to be graded — with a steel ruler.

The FDI will eliminate this, and Canadian and American pork processors told Hennessy this would mean a huge number of skins which are now converted to low value food products would be suitable for tanning. This would bring higher return from each carcass through the sale of leather and suede quality pig skins.

In packing houses, where the type of cuts produced from the pig carcass are dictated by day-to-day market prices, the FDI would allow more precise division of carcasses into the appropriate cuts.

Some processors estimated this feature alone would save at least \$1 a carcass. Their throughput is enough to pay for

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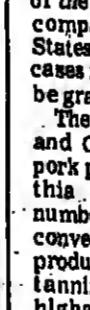
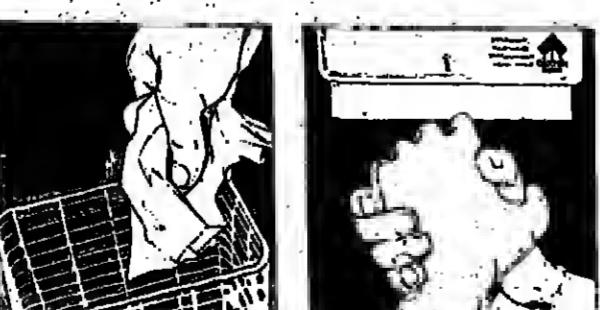
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CPW 5473



## Employer study: wages threaten export hopes

by Colin James

WAGE settlements are already running too high if New Zealand is to maintain its international competitiveness.

So says the Employers' Federation, which argues that, without improved productivity or an acceleration of price rises for foreign competitors' products, total wage costs can rise by no more than 11 to 12 per cent in the 1979-80 year if international competitiveness is to be maintained.

Already settlements are running at a level which will mean a total wage bill rise of well above that limit.

When added to the 4.5 per cent general wage order, settlements at around 10 to 10.5 per cent will mean wage cost rises of between 15 and 15.5 per cent.

The federation's calculation

results from a survey of 11,000 of its members, of whom 2600 replied.

It is based on earlier research by its policy and planning co-ordinator, Max Bradford, suggesting that a "wage path" should be identified which would allow the "exposed sector" of the economy to remain competitive.

Bradford's "exposed sector" encompassed exporters and domestic producers not protected from competition of foreign imports.

From the recent survey, Bradford calculates an appropriate "wage path" for the coming year of "something less than 8 to 9 per cent".

Replies to the survey — which came from firms accounting for roughly half total non-agricultural exports —

are as accurate as the FDI's optical probe, but is much more expensive.

The conductivity probe measures changes in fat resistance accurately, but not tell which probe is in electrical contact with fat and muscle.

This change in resistance which represents the fat has to be estimated at a average of a large number of tests on carcasses. In cases vary, depending such things as feed, carcase weight, age, and even the animal's state at the time of slitting.

Compensation for various factors can be built into the conductivity probe but this is not the same as direct reading of the muscle/fat interface which the FDI optical reader provides.

Hennessy has a strong in New Zealand's ability to compete as a manufacturer in special areas such as electronics and plastic, particularly with equipment related to the agricultural industry — the "agriculture of the Pacific" concept.

He ran a company specialised in the manufacture and repair of precision instruments.

One day he was called to repair the manually operated Intrascop, which was measuring fat depth in carcasses.

He decided it was possible to do the job faster and more accurately with optical electronics and the idea for the FDI was born.

The FDI will eliminate this, and Canadian and American pork processors told Hennessy this would mean a huge number of skins which are now converted to low value food products would be suitable for tanning. This would bring higher return from each carcass through the sale of leather and suede quality pig skins.

In packing houses, where the type of cuts produced from the pig carcass are dictated by day-to-day market prices, the FDI would allow more precise division of carcasses into the appropriate cuts.

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It is the Hennessy & Chong Fat Depth Indicator.

Employers' survey said their productivity rose by 3.1 per cent.

But in 1979-80 most exporters

— whether in the non-agricultural export sector, total labour costs, including general wage increases, should rise no faster than 11 to 12 per cent in 1979-80.

The announcement of a new regime of export incentives.

• An acceleration of inflation rates and wage costs in New Zealand's overseas markets.

Assessing the impact of these factors by an un-

disclosed formula, the federation's best estimate is that to preserve the competitiveness of the non-agricultural export sector, total labour costs, including general wage increases, should rise no faster than 11 to 12 per cent in 1979-80.

"Depending on family status and income, these fiscal measures will add between 1.5 per cent and 8 per cent to the wage and salary earner's net take-home pay.

"Consequently, the after-tax real income of most, if not all, wage and salary earners will be protected in 1979-80 and for some groups real incomes should rise."

FOOTNOTE: Bradford was asked why the managed float exchange rate formula would not compensate for labour cost rises and keep exporters competitive.

Bradford said that the managed float was similar to a devaluation.

"In that sense, if wage costs rise internally and damage competitiveness, one would expect the exchange rate to move downwards," he said.

"That devaluation would raise import and domestic costs and end up in the rate of inflation."

"Thus the managed float goes some way towards maintaining competitiveness, but not all the way. A number of other factors are involved."

## State Securitibank stance sparks inquiry

by Warren Berryman

THE Ombudsman has been asked to look into Government's dealings with properties formerly owned by the collapsed Securitibank group.

Central to the case brought before the Ombudsman is the sale of the Swanson Towers block in Auckland to the Challenge Corporation after Government earlier had refused to buy, and the subsequent leasing of this property by Challenge to the Government.

Securitibank's committee of inspection, through the new liquidator, Harold Goodman, wants the Ombudsman to look into an apparent Government blanket decision not to buy or lease properties from the collapsed

Securitibank.

It is understood the committee feels this Government decision may have hurt Securitibank's creditors.

Behind the scenes lurks an ethical question: Should Government — whose agencies were major Securitibank shareholders — buy or lease properties from the collapsed

Swanson Towers, a prestige office block in downtown Auckland, was built by Samco Consolidated Ltd.

Samco Sargent went down in the vortex created by the Securitibank crash and the block was left to be disposed of by Fred Wilson a receiver appointed by Securitibank subsidiary, Merbank.

Swanson Towers was then valued at about \$4 million.

The Auckland office of the Works Ministry was negotiating to buy the property in 1977 for about \$3.5 million. But Government backed out — apparently the result of a Cabinet decision. (NBR November 8, 1978).

The property was sold to Challenge for \$2.35 million in June 1978.

Challenge then leased the property to the Labour Department last November.

The Labour Department has held the lease for nearly a year but has yet to occupy the building.

The department will occupy a total of 18 floors in the block (each floor is about 3500 square feet).

It now appears the taxpayer is footing the bill for this unused space.

About 25 per cent of the building was occupied when it was sold to Challenge.

The sitting tenants were less than pleased that their prestige building should be used by the Labour Department as low-quality real estate.

During the period of negotiation before the bargain basement sale to Challenge, the Securitibank creditors received a mere pittance in rents from the virtually empty building.

Potential tenants existed but were turned away — presumably because the Government would want vacant possession if it decided to buy.

Some sources close to the Securitibank liquidation feel that major Government agencies were a major Securitibank shareholder, and insofar as the names of Government life and superannuation insurance were used to inspire confidence in Securitibank, the Government might have helped its creditors out by buying or leasing the property rather than allowing it to be sold to Challenge and then being

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## Rhoodie: counters to anti-apartheid revealed

DUTCH members of an organisation with strong anti-apartheid views were surprised in 1978 to receive an annual peace journal which contained only the most moderate criticism of South Africa.

In fact the journal, mailed to them privately, was bogus. In the words of Eschel Rhoodie, it was his department's "alternative" publication.

They had gained access to the mailing list, discovered the intended contents of the journal, and produced a look-alike copy. Rhoodie does not recount the consequences.

According to Dr Rhoodie, more than \$125,000 was

channelling to a front organisation in Holland to counter anti-apartheid activities. In both Holland and England, he says, he had access to the plans and membership of these movements: information which he used to "confuse and disrupt" them.

The front organisation used in the peace journal project was Stichting Beheercentrum — Foundation Control Centre — based in the Hague. It has been defunct for three years. The hoax was pulled on subscribers to an annual publication of the Interdenominational Conference of Peace.

SOUTH Africa's efforts to curb her anti-apartheid critics abroad provide the theme of the final part of our Financial Times series, the Eschel Rhoodie Interview report.

Dr Rhoodie, the former head of the South African Information Department, has previously described how his propaganda unit was set up and the contribution it made toward establishing contact with Black Africa in the mid-1970s.

The former treasurer of the Beheercentrum, F van Buren, said that the organisation received money from Rhoodie, but says it was no more than \$40,000. He was at pains to say that nobody had been bribed with the money which he says was used to fund a political report.

According to Rhoodie, two

effect of anti-apartheid opposition from the World Council of Churches.

First, an organisation was formed — called the Ecumenical Organisation Bureau — to establish contacts with church groups disagreeing with the council's standpoint.

Altogether \$150,000 was channelling to the bureau, which set up a programme for visitors and prepared propaganda for distribution world-wide. But progress was not thought very satisfactory.

The former propaganda chief went on to give details of the stupa taken by his department to counter the

small Methodist group published a weekly magazine, Encounter, in connection with the magazine, Encounter, published in Britain.

The magazine, vamped and offices of church opened in Woking and London. It eventually had a circulation of several thousands of copies.

Turning again briefly to department's efforts to be "sympathetic" regarding South African events, the claims to have been made in the case of the American weekly, Business Week.

Business Week published an annual supplement from 1975 and 1976 which was largely subsidised by advertising paid for by the department. Editorial agreement was sought from the journalists of the department-funded magazine, To The Point.

Rhodee claims that as a result of the supplement's financial and economic subjects, South Africa received nearly 26,000 letters from American political businessmen and other citizens.

Finally, Rhodee took his department's record of famous South African combat internationalists and the threatened business resulting from Africa's political policies such as "convoy", he said. Gary Player.

The magazine section is grouped into market classifications with useful cross-indexing and again full media information.

For any advertising man with continuing concern with media this directory has to have a place on the reference shelf.

**Bank offers specials**

FOR food and variety stores these days multiple page advertising is as common as this week's specials.

But when a sedate, conservative national advertiser triggers a triple page in the metros, it has all the elements of a blockbuster.

That's what the Bank of New Zealand has done to signal an increase in the term deposit and investment account rates.

It even used the words

"I gave Player this because he could have a similar amount if I — him he worked for me had won a big international tournament," said Rob

Player was paid \$300.

Player, says Rhodee, visited leading American executives from the management of Ford, Boeing and other American to play golf in South Africa. Rob Player was paid \$300.

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## Term policy combines with super as life cover

by Warren Berryman

WITH inflation headed toward the 18 per cent mark, the public might start questioning the value of life insurance as an investment.

The typical life policy carried to maturity yields only about 5 per cent, including bonuses.

Assuming our 18 per cent stagflation will continue, the typical life policy-holder will lose the battle against inflation with a negative interest rate of 13 per cent.

Better rates of return on investment abound. Even Government stock pays 13 per cent.

But none of these options provide cover for the investor's untimely demise — his death before he has had time to amass sufficient assets to protect his survivors.

Thanked for this death cover has been diminished by the last Budget's virtual abolition of death duties.

But death cover, despite the insurance salesman's come-ons regarding mortgage money and tax-free investment, remains the best reason for buying life insurance.

The trick is to discover a way to have one's cake and eat it too — to combine the benefits of life cover with an investment that earns a higher yield than life insurance while retaining the tax advantages of insurance.

One way is to buy cheap term insurance to provide death cover for those early years of one's working life when sufficient assets have yet to be amassed to provide for survivors.

Take, for example, the case of Joe Bloggs aged 35.

Bloggs feels he needs \$30,000 worth of death-cover to look after his wife and family.

Whole of life insurance for a man of his age terminating at age 85 will cost him about \$18 per thousand, or about \$960 a year.

Term cover can be bought for as little as \$100 a year to give him the same level of death cover.

Suppose Bloggs invests the difference between the price of whole of life and term insurance in a superannuation fund. This is an investment of \$960 a year.

Both superannuation and life insurance investments are tax deductible. But the super fund will earn him at least 10 per cent a year while the life fund earns less than 5 per cent.

If Bloggs keeps investing in the super fund, this will be worth more than \$55,000 by the time he has reached age 85.

Assuming Bloggs still feels \$30,000 is all the cover he needs, he can stop paying for term insurance at age 85, as his super fund will then be worth more than that amount.

He can also stop paying into his super fund at that date. Compounding at 10 per cent a year it will yield him more than \$374,500 by the time he is age 75 — a figure far higher than the value of whole of life insurance carried through to the same age.

Insurance companies have been entering the superannuation business.

South British, for example,

has a scheme combining term

insurance as the value of his super fund increases.

For example, at age 50 he passes through an age barrier and his term insurance payments jump from \$275 a year to \$600 a year for \$60,000 cover. But at age 50 Bloggs has \$30,625 in his super fund so he only needs \$19,175 worth of term cover to bring his total estate up to \$60,000.

The rapid escalation in the value of the super fund is due to the high level of payments into the fund in the early years and the following compounding of interest at 10 per cent.

The trick is to build up the fund as fast as possible during Bloggs' early working life and then sit back and let interest earnings do the rest.

Some salesmen of super funds see this as a good reason for a client to cash in his life policy — sustain the surrender value loss on the money already invested in that policy — and reinvest in term insurance plus super scheme.



## Local film makers abandon legal battle

by Helen Vause

A SMALL group of local film makers seeking an exhibitors' licence to show New Zealand made films, in the face of strong opposition from the theatre chains and others, has abandoned its legal battle.

The group, Concert Promotions and Associates, put its case to a Films Licensing Authority Hearing in August (see NBR, September 5). They wanted an exhibitors' licence for His Majesty's Theatre in Auckland and the Theatre Royal in Christchurch to show New Zealand or Australian made films only.

Objections to the application came from Kerridge Odeon, Amalgamated Theatres, Masters Independent Theatres and Jan Grafstad, Independent exhibitor of Auckland.

The hearing was adjourned after counsel for Concert Promotions, Psu Cavanagh, presented their submissions.

Concert Promotions subsequently withdrew the licence application after coming to an arrangement with Amalgamated Theatres over the screening of a local film now in production.

Although the matter had been settled privately, the Film Licensing Authority reconvened the hearing to give the objectors the chance to publicly counter allegations made earlier.

Amalgamated had asked for the hearing to be continued for this reason.

Films Licensing Authority secretary Genevieve Orr told NBR: "It was a joint ministerial and departmental decision to reopen the hearing because the licence application had far-reaching implications. There is no provision in the act (New Zealand Film Commission Act 1978) for or against doing this. The objectors still wanted to put their case but the applicants also wanted a hearing to formally withdraw over though they didn't have to do that through a hearing."

In its initial submission, Concert Promotions Ltd and Associates had made some strong allegations over the treatment of New Zealand films by the theatre chains.

They claimed "The New Zealand Cinema Industry is dominated by the interests of foreign producers who exercise a monopoly control of first

release houses in this country and... all New Zealand films shown in this country since 1977 have had their runs curtailed at a time when they were still enjoying substantial business at the box office and only because the theatre chains had contractual commitments to show foreign films thus necessitating the replacement of the New Zealand film then on exhibition".

A case in point, they claimed, was the local film "Middle Age Spread".

The objectors wanted to challenge these claims.

At the reconvened hearing counsel for the objectors, David Williams said that because the applicants had accepted an offer there would not normally be need to say anything further. "However, counsel for the applicant launched a wide-ranging attack on Amalgamated that Barnett was seeking preferential treatment for New Zealand films. While



THE MEDIA

screening during the May School holidays.

It should be noted, however, that at no stage during the first public hearing was the screening fee of "Nut Case" argued by the applicants. Rather they were arguing over the screening and treatment and runs of local films overall.

Williams said: "I appeared to Amalgamated that Barnett was seeking preferential treatment for New Zealand films. While

Amalgamated have given their solid support in a variety of ways to the promotion of the New Zealand film industry there are some limits beyond which it cannot reasonably be asked to go.

The various allegations made may be summarised by saying it was suggested that the major exhibiting companies, Amalgamated Theatres and Kerridge Odeon, were dominated by their foreign associate companies, had no contractual freedom to distribute New Zealand films, and had in the past wrongfully curtailed showing of New Zealand films. All these allegations are quite untenable.

He said local films shown in Amalgamated Theatres included "Off the Edge," "Wildman," "Dagg Day Afternoon," "Sleeping Dogs," "Solo," "Angel Mine," "Skin Deep" and "Middle Age Spread."

"In the case of "Middle Age Spread" when the bookings were made for Auckland and

terms and release dates were negotiated in exactly the same manner as contracts made with major overseas producers. In fact, more time has been spent in discussions with various local producers regarding the release of their product than is normally spent on releases from overseas suppliers.

The film hire contracts for the various productions provided for different methods of determining a terminating season and in each case these were adhered to.

Counsel for Concert Promotions, Paul Cavanagh, did not respond to the claims brought by Williams.

He told NBR he did not pre-judge the arrangements made.

In the first case after the first few days of release it had to be accepted that public reaction was not good. A mutually acceptable decision to terminate was arranged.

He said he was happy with the deal reached, but another application may be made for Auckland and

Wellington releases, he explained and added: "These bookings were subject to a firm termination or an arranged school holiday bookings."

To allegations that contractual commitments prevented the local distributor from choosing which films they showed, Williams said releases were judged on

time; it can be retained, either in a "queue" of spool files in the main processor, or on the System/8 diskettes, until a suitable time.

According to Peter Smith, the society's chief executive, Southern Cross has long felt that DP services should be exploited as fully as possible, so as to gain maximum administrative value from the computer system. This is particularly true of the paperwork.

"Ours is essentially a paper-moving business", says Smith. "anything we can do to reduce the throughput or increase productivity must produce benefits".

He told NBR he did not pre-judge the arrangements made.

One of Southern Cross's two IBM 5/4 word processors is linked to the Idaps IBM 370 bureau equipment, which the society has been using for over five years.

The society certainly has a large workload. The number of claims paid by Southern Cross exceeds those made upon the Accident Compensation Commission and the Society continually works to extend its range of health benefit schemes, for both company and individual participation.

As well as communicating with its members, Southern Cross must deal with doctors, sending out regularly updated lists of the sum granted to cover specific operations, as well as details of claims made.

Even with this heavy workload, there is still spare printing capacity on the two ink-jet printers, says assistant general manager Kevin King. The screen workstations, though, are loaded to full capacity.

Word processors have come under heavy fire recently from trade unions for contributing to the unemployment problem (INBT, September 26).

King admits that take-on of the machines has "substantially" reduced his typing staff, but stresses that it was a matter of not replacing the staff who left, rather than actually dismissing anyone.

As well as increasing efficiency, King maintains, the word processor has made communication with members more "personal". "By its nature, a standard letter is generally very impersonal, sometimes despite the insertion of an individual's name



surgery. Recovery of the anaesthetist's fee is allowable, but members frequently forget to claim it.

In this case, when the cheque and addressed envelope are produced, a standard letter is generated, which essentially says: "Dear Mr Jones, Here is your cheque. You appear to have forgotten the anaesthetist's fee, but we have calculated the correct amount payable, and have added this sum to the cheque covering your other benefits".

Feedback from members indicates that they appreciate the individually "tailored" letters, King even claims that word processor generated debt reminder letters have produced a material improvement in the society's credit control.

Southern Cross intends to expand the use of the WP system into more of a "processing" role, accumulating appropriate statistics on site. Already, the

System/8s are effectively doing a billing application for the Norfolk Islands. Charges in these cases are flat rate and no calculation capability is required, says King.

Enhancements are in hand to the software. The routine Idaps uses to insert WP control characters into the data is to be re-written as a standard utility, making it usable in future systems of a similar type.

Idaps has received no further firm approaches about on-line word processing, but several firms have been to look with interest at the Southern Cross configuration.

Final note for people who know Auckland: yes, Idaps and Southern Cross are next door to one another in Grafton Road, but this is of little consequence for communications. The system would be equally feasible with a more remote user, said Idaps spokesman Don Joffre.

## In-house processor links with bureau equipment

by Stephen Bell

LINKING of word and data processing is an important step towards full automation of office systems. At present, though, it remains largely a much talked about theoretical concept in New Zealand.

One of the first organisations to have taken the plunge is the Southern Cross Medical Care Society, which claims to be one of Auckland's word processing pioneers.

Counsel for Concert Promotions, Paul Cavanagh, did not respond to the claims brought by Williams.

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The society certainly has a large workload. The number of claims paid by Southern Cross exceeds those made upon the Accident Compensation Commission and the Society continually works to extend its range of health benefit schemes, for both company and individual participation.

As well as communicating with its members, Southern Cross must deal with doctors, sending out regularly updated lists of the sum granted to cover specific operations, as well as details of claims made.

It clearly makes sense to use information already on the Idaps files, rather than laboriously building up another file. Hence the link.

The Idaps processor "sees"

the System/8 as equivalent to a card punch, and its programs output the information to it in the normal way such a punch is handled on a large system; the required information is put on a "spool file" on disc. On request from the System/8 end of the link, the spool file is output over the communications line onto one of the System/8's diskettes.

Communication can then be broken and the information is there ready for a word processing run either on the on-line machine or the off-line one.

The procedure seems rather indirect, but has the advantage that the information does not have to be processed in real time.

The highest wage

recovery is \$180 a week in my flat in Bristol costs \$100 a week while I've also a house and mortgage in London."

Financial realities for

businessmen launching a

stingy show in London

include the "terrible" impact

of VAT. "A 15 per cent

increase in the price of tickets

and coupled with rising

overheads, good theatre

seats in London are now costing \$10.

Some theatres still pay to pack houses booked in advance, amongst them the Stoppard's latest play "Travestie and Dey" which begins in New Zealand and Australia next month.

Stoppard is Britain's most famous contemporary playwright but his pieces are also tempered by costs.

Davies rates the top act price for the New Zealand tour of \$9,800 as very attractive. "I paid \$14 to see the play in London and that's nearly the best seat in the house."

The New Zealand tour

of "Night and Day" will

be in Christchurch from 16th to 21st October.

The initial proposed budget is \$100,000.

So far some \$70,000 has been raised by passing the hat this at a recent meeting at Trillor in Auckland after Lance Adams-Schneider told delegates the sales tax was in play.

In conjunction, press kits will be issued to dealers and manufacturers to sell their own competing products.

Two-tiered advertising of this nature is relatively new for private industry here.

There are already rumours that the motor vehicle industry might follow the boating industry with a similar marketing scheme.

Financing by donation will



IBM 6440... 92 characters per second.

and address", he says.

He agrees that the day will doubtless come when the recipient looking at a smart "top-copy" letter will think "just another word processor". Even then, though, the letter will have the advantage of being individually signed, he says; cyclostyled letters have

been used.

With a higher ratio of

production of letters,

we are

now able to use standard

letters for members

in

situations you might expect

would require a telephone call or a series of investigative and explanatory letters", says King.

A typical example is the

standard letter to some

members claiming benefits for

their other benefits".

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